

Putting People and Robots Together in Manufacturing: Are We Ready?

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Abstract Traditionally, industrial robots have needed complete segregation from people in manufacturing environments to mitigate the significant risk of injury posed by their high operational speeds and heavy payloads. However, advances in technology now not only enable the application of smaller force-limited robotics for lighter industrial tasks but also wider collaborative deployment of large-scale robots. Such applications will be critical to future manufacturing but present a design and integration challenge as we do not yet know how closer proximity and interactions will impact on workers' psychological safety and well-being. There is a need to define new ethical and safety standards for putting people and robots together in manufacturing, but to do this we need empirical data to identify requirements. This chapter provides a summary of the current state, explaining why the success of augmenting human-robot collaboration in manufacturing relies on better consideration of human requirements, and describing current research work in the European A4BLUE project to identify this knowledge. Initial findings confirm that ethical and psychological requirements that may be crucial to industrial human-robot applications are not yet being addressed in safety standards or by the manufacturing sector.

Keywords Human-robot collaboration · Collaborative robot · Industrial robot · Industrial safety · Safety standards

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1 Introduction

The manufacturing industry, like the rest of the world, is currently being revolutionised by digitisation and automation. Organisations are pushing hard to escalate the development and application of industrial robotics in factories, and the International Federation of Robotics predicts that there will be 2.5 million industrial robots in production systems around the world by 2019, reflecting a 12% average annual growth rate [19].

Full automation is rarely feasible, because most manufacturing processes still rely on human dexterity and cognitive reasoning for many assembly tasks. In the past, ‘traditional’ large, high payload industrial robots have presented such a significant hazard to humans that it has been necessary to segregate them completely from workers. Hazardous industrial robots have therefore been kept as fully automated stations behind physical guarding and fencing, or in more recent times behind alternative safe-separation measures such as light curtains and laser scanners, hybrid systems with industrial robots positioned upstream to perform simple and repetitive tasks, and operators located in separate areas downstream in the system to perform more complex and varied assembly tasks [5]. As these arrangements and boundaries have been customary for a long period of time, operators have long been aware of the potential risk posed by industrial robots and the safety requirement for them to remain at a safe distance from robot operating zones.

In more recent years, advances in sensor-based safety control functions along with some concomitant changes in safety standards have for now made it possible, within predefined specifications, to remove the traditional safe-separation boundaries needed for heavy industrial robots and allow people and robots to work more closely together in shared spaces [9]. In addition, advances in technology have increased the development and availability of smaller, lighter force-limited robots which are specifically designed for collaboration with people and highly applicable for joint performance of assembly tasks [1, 11]. Together, these fast-developing capabilities bring a new concept of industrial human–robot collaboration (HRC) which offers the manufacturing industry substantial benefits for enhancing production efficiency and flexibility. The question is: are we ready in terms of understanding what is now needed in robot ethics and safety standards?

This chapter summarises the practical benefits of developing HRC solutions and describes current research work which is identifying requirements and, at the same time, unearthing where current ethics and safety standards do not adequately meet the needs of future systems. The main purpose of the paper is to illustrate the need for greater consideration and acceptance of ethical and user-centred principles in new or revised safety standards for collaborative robotics in the manufacturing industry.

2 Collaborative Industrial Robot Solutions

The rise of HRC in manufacturing facilities is expected to provide a number of tangible improvements to the efficiency and flexibility of modern production systems.

2.1 *Efficiency*

HRC will enable improvements to manufacturing efficiency via two key-related developments: more expedient colocation and more suitable human–robot function allocation.

First, the traditional need to physically separate automated and manual processes has been disruptive to system continuity and inhibits batch production flexibility [8]. Shared-space HRC solutions that colocate humans and robots will enable better synchronisation and sequencing to make work flow more efficient whilst also maintaining human skills and employment [13].

Second, the traditional need to segregate industrial robots in designated zones has meant that people have had to continue to perform many unhealthy or mundane manual tasks which would be more suited to robotics in work areas outside of these protected zones. As HRC will allow human operators and robots to coexist in shared workspaces, this will enable more suitable and balanced allocation of task functions that better exploit and complement the strengths of both human and robot skills in assembly work. This means that industrial robotics will not replace human skills but will relieve people from alienating and potentially injurious tasks, and provide opportunities for them to contribute more ‘value-added work’ [18].

2.2 *Flexibility*

HRC will also help organisations to address two key requirements for flexibility in modern times: system responsiveness and workforce skills fluidity.

First, there is a growing need for production systems to be more responsive and adaptable to fluctuating consumer demands for personalised products. Mass customisation means large-scale production of a wider variety of product variants but in smaller batch sizes without compromising ‘cost, delivery and quality’ [12]. HRC systems provide the increased intelligence and flexibility that helps lower the cost and feasibility of this required degree of reconfigurability [14].

Second, many years of globalisation and various demographic/social transitions have led to a changing and more fluid complexion of workforces due to escalating workforce mobility (skilled and unskilled) [17], ageing populations and extended working lives [7], greater social demands for workplace inclusivity of diversity [16]. These evolving trends bring a wider, more diverse and transient set of worker capabilities and skills that manufacturing organisations will need to be able to accommo-

date. As HRC solutions offer improved reconfigurability and reallocation of tasks between people and robots, they provide a way in which systems can be designed and redesigned to ‘bridge gaps in skills’ [15]. In theory, HRC should therefore not only provide a means of accommodating more adaptiveness to meet changing production requirements, but also to suit the personal needs of workers and their various cultural and idiosyncratic differences— ideally without the need for too much (re)training.

2.3 The Current Industrial Problem

As outlined above, HRC seems to offer the potential to not only improve the efficiency and flexibility of modern production processes through better human–robot cooperation and task sharing across the entire manufacturing system, but also enhance responsiveness to the changing needs of consumer demands and of workers. However, although all of this points towards positive outcomes, the current situation is that, as is typical in the development of new technology, our progress in building technical capability is outpacing our knowledge and understanding of its potential impacts on the human user. This does not bode well for industry given that, over the years, we have seen many examples where late or lacking integration of human factors has been detrimental to the operational success of new manufacturing technologies [4, 20]. It is also not ideal for worker health and well-being given that we also know that the design of HRC systems can significantly impact on particular human psychological responses which may also ultimately affect performance, such as trust and acceptance [3, 10]. It would obviously be preferable if these issues were understood and incorporated in system design.

Safety standards governing industrial robotics are periodically reviewed and updated and now permit closer cooperative human–robot working (to be discussed later) [19]. However, their conventional focus is on setting the technical specifications and guidelines for design and integration. Standards rarely, if ever, incorporate any consideration of ethical or psychosocial issues of industrial robotics, even if these factors are likely to impact on the technical safety aspects or system performance. It may also be beneficial, therefore, to more fully understand how industrial HRC will change operator roles and impact on worker performance and well-being in order that new standards and revisions can incorporate any relevant design and implementation principles that will ensure that new systems are designed to optimise the operational capability of the human–robot system in its entirety.

3 The A4BLUE Project Study

A4BLUE (Adaptive Automation in Assembly for BLUE collar workers satisfaction in Evolvable context) is a large multidisciplinary consortium project which is developing a new generation of sustainable and adaptive assembly work systems that

not only incorporate HRC to meet the important efficiency and flexibility requirements/challenges outlined above, but also incorporate fundamental ethical principles and safety standards. Through the development of industrial applications across four use case scenarios (two based in live manufacturing environments and two laboratory based), the project will demonstrate proof of concept for the integration of HRC and other digital manufacturing technologies for enhancing production efficiency and flexibility. The HRC solutions that this work will deliver comprise novel aspects:

- Reflexive HRC to integrate robots and people within shared workspaces and take advantage of each other's skill strengths within evolving conditions
- Adaptive automation and human assistance capabilities to provide reflexive response to changing human, technical and production requirements
- Personalised and context aware interfaces to detect idiosyncratic requirements of individual operators and changing demands
- An integrated rule-based model of worker satisfaction to ensure that the adaptive automation and human assistance responses will maintain optimal levels of operator well-being

Clearly, these features will support the capability of HRC to enhance efficiency and flexibility as outlined. Previous work has explored new methods for analysing human tasks for transfer to automation [15]. However, the A4BLUE project is novel in that it is also seeking to ensure the integration of safety and ethical principles as a priority. A key activity is to review existing ethical and safety standards in order to identify specifications to which the new HRC solutions must comply, but also to identify gaps —where ethical and safety principles do not yet meet the requirements of cutting edge digital manufacturing technologies. To this end, the project has begun with two foundational activities: identification of 'user' requirements and 'high-level' requirements.

3.1 User Requirements Analysis

Ethical design needs to be built on user-centredness, as this is the only way to capture and integrate true preferences and requirements from the first-hand accounts of system users/operators. User-centred design relies on the user being involved as a co-designer throughout developmental stages and not simply as an 'informant' in later-stage testing, because only they have a valid first-hand understanding of the 'context of use' [2]. To maximise a user-centred design approach and identify aspects of future work system design that might need to be considered in ethics and safety standards, the A4BLUE project began with an exploration of 'multidimensional' user requirements crossing different roles and layers in organisations.

3.1.1 Method

A wide range of potential stakeholders and end-users who may be affected by/involved in the implementation of new HRC work systems within organisations in Business, Organisation, Technology or Human user groups were identified. Participants representing each category were recruited from each of the project partners' organisations in the manufacturing and technology development industries.

An online survey was then created to gather opinions about a number of specific design features of future work systems across a number of categories, one of which was *Automation and Robotics*; questions therefore covered various potential technologies and capabilities, not just HRC. The survey was designed to collect a combination of quantitative data, where participants simply ranked their opinions towards listed items (statements) about individual design features as either essential, desirable or unnecessary, and qualitative data, for which participants were asked to write freely about the reasons behind their opinions and given the opportunity to provide any other ideas for the design of future assembly work systems. In this way, the questionnaire was designed to capture both a measure of people's strength of opinion towards each design feature along with a richer picture of the factors that explain those opinions. After the survey, Web link was administered to recruited participants and fifty responses were received; the online system processed and delivered the data anonymously.

Analysis involved identifying principal user requirements based on the extent to which individual items had been rated as 'Essential' and 'Desirable'. Items were ranked according to combined score frequencies to determine the design features of most priority across the collective data.

3.1.2 Results

Across the different design feature categories, participants generally showed support for the development of new digital systems, albeit most of the individual technologies were considered *desirable* rather than *essential*. This is to be expected to some extent given that many participants were working in industrial technology companies. However, turning to the specific category of *Automation and Robotics* design features which had a total of twenty-one items, ten items were scored as essential, eight as desirable, and only three were ranked as unnecessary. These are listed below in order of priority ranking.

Essential design features

- Systems that immediately stop the robot in the event of an accidental collision.
- Mechanisms that make operators comfortable when collaborating with automation/robots during assembly.
- System capabilities to adapt the speed of the robot according to the distance or speed of the operator.
- Robots that move away from the worker in the event of an accidental collision.

- Robots that work collaboratively and safely with an operator on shared tasks in fenceless environments.
- Automation/robotics that are controllable by operators working in the system.
- Automation/robotics that can adapt safely by themselves to meet the needs of different physical capabilities of operators (e.g. size differences).
- Automation/robot capability to distinguish people from other obstacles and adapt behaviour.
- System ability to make operators aware whether safety mechanisms and devices are functioning effectively.

Desirable design features

- System functions that adapt to suit individual operators' preferred working methods.
- Automation/robotics that change safely to meet varying production demands.
- Systems that change safely to meet the different experience capabilities of operators.
- Automation/robotics that change safely to meet varying environmental conditions (e.g. light and noise levels).
- Systems that adapt safety strategy to suit operator preferences and conditions in the surrounding area.
- Automation/robots that can adapt speed to correspond with an operator's profile (i.e. expertise, skills, capabilities, preferences, trust level).
- Robots that notify management about the completion and the status of the task.
- Robots that can work safely alongside or near to an operator but on separate tasks.

These items were designed to address combined issues of safety and personalisation/flexibility; some are similar but each addresses a specific aspect. It is of no surprise that the most highly scored item concerns the need for robots to be stopped immediately in the event of an accidental collision, or that other highly scored items deal with requirements for safety-critical functions. However, it is interesting to note that the second highest scored item concerns operator comfort, and that some other highest ranking 'Essential' requirements concern adaptation and personalisation to suit worker characteristics and idiosyncrasies.

It is likely that some of these issues will be related to the psychological responses that impact on performance as discussed, e.g. operator trust and acceptance. Associated system design features may also need to be considered with regard to ethical suitability, such as the acceptability of the personal data acquisition and monitoring that will be needed to create adaptive personalised systems.

This relatively small and simple initial survey gives us an early insight into what should perhaps be considered in future ethics and safety standards for industrial HRC systems. It is reasonable to consider including psychological safety and comfort in addition to technical safety factors because stakeholders and end-users understand the prospect of greater interaction and are not only seeking measures to enhance safety but also their personalised requirements.

3.2 *'High-Level' Requirements Analysis*

In addition to gathering user-level requirements, a 'high-level' requirements analysis has also been conducted early in the A4BLUE project, to extract formal requirements that emanate from sources external to stakeholders and users in manufacturing organisations, i.e. from legal, governance and standards frameworks. The aim of this activity was to identify system design requirements but also gaps where current frameworks do not yet cover the technologies—or assemblage of technologies—that are being designed and developed.

3.2.1 Method

For this activity, the method needed to be a systematic document/literature review to inspect resources that are most relevant to the proposed technologies and features of the A4BLUE systems. Once again this work involved exploring a wide range of technologies and capabilities, not just HRC systems.

The scope of the review covered technical, ethical and human factors/user-centred requirements for (a) general industrial work/machinery safety and (b) the specific technical features and technologies (including automation and robotics). To prioritise the A4BLUE research context, the review also focused on European Union (EU) manufacturing industry requirements. The supreme legal governance of industrial machine safety in EU countries comes from the European Machinery Directive 2006/42/EC which has 'the dual aim of harmonising the health and safety requirements applicable to machinery on the basis of a high-level of protection of health and safety, whilst ensuring the free circulation of machinery on the EU market' [6, p. 1]. A review of EU standards was prioritised as these reflect EU directives—although these set out technical specifications rather than direct regulations, and therefore rely on member states' own transfer to national laws, the common standards developed to accord with the directive are harmonised to align with international laws and standards.

Reviews were prioritised according to the relevance of material which was based on applicability to the design of integrated manufacturing systems across four principal design categories: industrial work and machine safety, automation and robotics standards, ergonomics and human factors, and digital systems. Clauses that were considered most pertinent to the design features of new work systems were selected within the assumption that functional characteristics, performance or safety of individual system components will not be changed by their integration in the project and therefore remain in conformity to design standards. However, the focus of this review was on standards most dedicated to our Automation and Robotics category.

3.2.2 Results

Those responsible for developing and updating laws and standards for robotics have the challenge of keeping pace with ongoing technology advances including the rapid

recent expansion of industrial HRC opportunities. So, on the one hand, standards need to address new possibilities for adapting conventional hazardous, heavy payload robots into safe HRC systems. On the other hand, they also need to consider the increasing potential for applying smaller limited force non-industrial robots, such as healthcare and social robots, in industrial HRC systems. The key standards found most relevant to HRC are now summarised.

A-type standard

The key A-type standard (setting out basic concepts, terminology and principles for design) adopted from the International Standards Organisation (ISO) is:

- *EN ISO 12100:2010 Safety of machinery – General principles for design – Risk assessment and risk reduction*

This is the single A-type standard in the European Machinery Directive setting out general concepts and fundamental requirements, including a number of risk reduction measures and basic human-system principles.

C-type standard

Beneath the type A overarching principals is a two-part C-type standard (application-specific standard) also adopted from ISO with central relevance to robot design and robot *integration*:

- *EN ISO 10218-1:2011 Robots and robotic devices – Safety requirements for industrial robots – Part 1: Robots*

This first part of the 10218 standard sets out fundamental technical specifications and guidelines for ‘safety in the design and construction of the robot’ (p. vi). It covers the design of the robot and its protective measures to mitigate basic hazards but does not cover wider issues concerning implementation and integration with other systems, nor does it apply to robots designed for non-industrial applications. As the A4BLUE project will not be designing new robotics but integrating existing commercially available systems, these standards may not be highly relevant unless integration alters performance/functional safety. The human user is addressed in terms of physical ergonomic hazards (due to lighting and controls) and potential consequences (such as incursion, fatigue and stress).

- *EN ISO 10218-2:2011 Robots and robotic devices – Safety requirements for industrial robots Part 2: Robot systems and integration*

This second part of 10218 provides a relevant comprehensive set of requirements for the application and implementation of an industrial robot (as specified in part 1) and ‘the way in which it is installed, programmed, operated, and maintained’ (p. v). It is intended to guide integrators on how to lessen or eliminate hazards associated with the robot and its integration (not extraneous hazards). User-centred issues are again limited to technical safety aspects such as physical spatial separation and safeguards to mitigate incursions.

Technical Specification

The standards document that is most directly relevant to HRC is a 2016 ISO Technical Specification (TS), i.e. a document created and published to address matters that are still under technical development or are expected to be addressed in a future international standard and to generate feedback in preparation for the future full standard. This TS has been devised specifically to address the advancing potential for HRC:

- *ISO/TS 15066:2016 Robots and robotic devices – Collaborative robots*

This TS was developed to serve as interim guidance for HRC, addressing the more recent technology advances and enablement of closer cooperation and colocation, prior to development/integration of clauses into full standard. The content will be reviewed and incorporated as appropriate into a current revision of ISO 10218. In the meantime, it has been adopted in some individual countries.

British Standard on Robot Ethics

Finally, a new standard created by the British Standards Institute (BSI) was also considered as relevant on the basis that it is pioneering consideration of robot ethics:

- *BS 8611:2016 Robots and robotic devices. Guide to the ethical design and application of robots and robotic systems*

This novel standard is devoted to supplying ethical principles which are rarely addressed in standards. It reflects a response to the significant rise in robotics applications across society and everyday life. As such, the standard sets out general principles and guidelines which apply to different types of robot applications and not just industrial HRC, e.g. industrial, personal care and medical. Nonetheless, this standard is important as it directly addresses requirements for psychological safety and well-being and not just physical/technical safety, considering the interplay between psychological reactions and interactions in human–robot relationships. Additionally, it includes consideration of new or developing functions that are likely to influence HRC design, such as personal/performance data management and security and robot adaptation to personalised settings and requirements.

The above review of standards is only a very brief snapshot of those most relevant to industrial HRC. It does not cover the issues that are currently in standards that are not directly applicable but may be in the future when HRC systems comprise more advanced functions, such as data security and privacy but indicates the current state of existing specifications and guidelines used by industry. There is a clear focus on technical and system safety that is understandable given that the convention has been to segregate robots into wholly technical areas in hybrid manufacturing systems, and therefore, it was only necessary to consider human involvement in relation to controls and contraventions. However, it must be considered that the current tide of increasingly closer and interactive HRC is going to require more direct attention to other ‘softer’ human issues that may impact on system safety and performance. This is where the topic of robot ethics becomes relevant; whereas it has not been

a valid consideration in traditional manufacturing processes, it is now the case that safety standards should now begin to consider how systems will impact on users both physically and psychologically. The publication of BS 8611 provides a positive and forward-thinking set of guidelines, but its generic approach does not satisfy the needs of new industrial systems which will entail distinct production and operator requirements.

4 Conclusion

The work described in this paper from the A4BLUE project has explored the key current requirements for industrial HRC design. The landscape will continue to change as the development of new technology and technical specifications proceeds, but this provides a reflection of current state. Thus, although results here are highly limited, they present a snapshot that indicates how well human requirements are currently addressed in the design and integration of collaborative robotic applications in manufacturing environments, and what further knowledge/analysis is needed.

The user-level analysis shows that stakeholders and end-users of HRC systems appreciate that future systems will involve greater interaction and that there is a need for not only safety but personalised responses. The user requirements survey will be extended through the project in order to gather wider opinions from a more international sample of stakeholders and user groups; this will enable statistical analysis for a more robust set of findings.

The high-level requirements review has demonstrated that, currently, there is a restricted focus on technical system safety which has been perfectly adequate for a wholly technical system but is now becoming an outdated limitation with increasing levels of HRC in industrial systems. The high-level analysis will also be repeated at a later stage of the project in order to check developments and update current results.

Together these two levels of analysis have captured an initial identification of human requirements which sets a foundation for better understanding of what is likely to be needed in forthcoming industrial safety standards. These requirements are being used to inform the design and definition of the project's use case systems in which new HRC systems will be built. Subsequent work in the project will then provide updated and confirmatory analysis to define these requirements more effusively.

Robot ethics is becoming an increasingly popular topic of investigation and discussion in society, but currently is of little relevance or relatedness to industrial robotics. The robot ethics community is not showing much concern about industrial applications, whilst in the other direction the industrial automation community is not showing much interest in ethics. Perhaps industrial robotics is considered to be self-contained and detached, industrialists do not yet envisage emerging ethical issues, and the developers of safety standards are not yet able to relate any 'soft' issues to technical safety. By identifying the user-centred requirements in current safety standards covering HRC, this work has identified that human psychological requirements are not being addressed despite that there may be significant effects on

safety and performance. Thus, it appears that industrial robot ethics is an issue that needs to be explored and understood as HRC in manufacturing rises, and presents a candidate for new safety standards.

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